

marimekko

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Marimekko -50 years of eventful, colourful and creative life

- Marimekko is founded by Armi and Viljo Ratia
 The company is entered in the Trade Register
 on 25 May 1951
 Design is adopted as the basis of business operations
 Birth of the Marimekko concept
 Marimekko establishes its own network of stores
- 1960 Rapid growth of business operations
 Rise to international prominence
 Commencement of exports and international operations
 Reorganisation of business operations in 1968-1970
- Rapid financial recovery
 Printing operations are transferred into the company's
 own premises in Herttoniemi, Helsinki, in 1973
 Listing on Helsinki Exchanges, 1974
 Strong growth in licensing operations

- All functions are housed on the company's business premises in Herttoniemi, Helsinki, in 1983

 Amer Group Ltd assumes ownership of the company in 1985

 Quoting of shares on Helsinki Exchanges ends
- 1990 Workidea Oy, owned by Kirsti Paakkanen,
 assumes ownership of the company in 1991
 Reorganisation of business operations
 Strong, profitable growth
 Listing on the I List of Helsinki Exchanges in 1999
- 2000 Profitable growth
 Strong market position in Finland
 Outlays on the development of exports

marimekko*

The Marimekko trademark is registered in 58 countries.

○ Marimekko – 50 years

Major events during the 2001 jubilee year

- Marimekko's exhibition commemorating its 50th jubilee year, Marimekko's Past-Present-Future, is held at the Museum of Art and Design in Helsinki from 17 May to 5 August 2001. Fashion artist Ritva Falla's 25th anniversary exhibition is held in the same venue.
- Marimekko celebrates its 50th anniversary on 25 May 2001.
- Fashion artist Jukka Rintala's retrospective, Beauties of Fashion - 25 years of Jukka Rintala's design, is held at the Finland Institute in Stockholm from 24 January to 28 February 2001, at the Finland Institute in Paris from 8 to 31 March 2001 and at Savonlinnan Maakuntamuseo (The Regional Museum of Savonlinna) from 5 July to 5 August 2001.
- Textiles designed for Marimekko by textile artist Fujiwo Ishimoto over a period of 25 years are showcased at the Amos Anderson Art Museum from 23 August to 7 October 2001.

Marimekko today

Marimekko has taken a detour through its eventful 50-year history and returned to its roots; and now, both renewed and bold, the company is ready to face the challenges of the future. Underpinning the company's success is its belief in the original business idea and the ability to meet changes. Responsibility and the free reign given to creativity have led to the birth of Marimekko's corporate culture and its strong identity.

Marimekko's business operations are based on the original Finnish Marimekko brand and the Marimekko concept, which is derived from the brand and represents the company's lifestyle thinking. Its product lines are clothing, interior decoration and accessories.

The company's net sales in 2000 amounted to EUR 33 million and it had a payroll of 306 at the end of the year. Exports and income from international operations accounted for 29% of the company's net sales in 2000. The company's shares have been quoted on the I List of Helsinki Exchanges since 1999. At the end of the financial year, there were 1,724 shareholders.

Business concept and strategy

Fundamental business philosophy

- Creative design and its seamless connection to other subareas of business operations comprise the core of Marimekko's business.
- A Marimekko product is a beautiful, functional and highquality utility article. Each product must prove itself worthy of its design value by generating added value for both its user and the Marimekko brand.
- Business operations are guided by a corporate culture that fosters creativity and genuinely values work and individual responsibility.

Strategic objectives

- Retaining its corporate identity and competitiveness in a global business environment.
- Ensuring profitable growth and continuity by focusing on the company's core business expertise area and its development.
- Increasing the value of the Marimekko brand as a Finnish and international trademark.

Strategy

- All business operations are based on design and quality.
- A distinct product policy that supports the Marimekko concept.
- Upgrading the efficiency and flexibility of business operations by overhauling operating procedures and developing operational capabilities.
- Enlarging and developing the distribution network by applying operating models that strengthen the Marimekko trademark.

Financial objectives

Return on equity	over 15%
Operating profit as a share of net sales	10%
Equity ratio	60%
Dividend from earnings per share	at least 50%

2000

- Marimekko's net sales increased by 25%
- Growth in net sales by product line:
 - clothing 29%
 - interior decoration 27%
 - accessories 2%
- Strong growth continued in Finland
 - Marimekko's own stores increased their sales by 19%
 - sales to Finnish retailers grew by 26%
- ullet Exports and income from international operations were up 40%
- Operating profit rose by 24%
- The Board of Directors proposes that a dividend of EUR 0.50 be paid per share, representing 61% of earnings per share

Key figures

EUR million	2000	1999	Change, %
Net sales	33.1	26.4	25.1
Share of exports and international			
operations, % of net sales	28.5	25.6	
Operating profit	3.3	2.6	23.7
% of net sales	9.8	10.0	
Profit before extraordinary			
items and taxes	3.1	2.7	15.8
Earnings per share, EUR	0.82	0.74	10.5
Dividend per share, EUR	*)0.50	0.44	
Return on investment (ROI), %	18.5	22.4	
Return on equity (ROE), %	16.7	18.6	
Equity ratio, %	54.3	62.3	
Personnel at the end of			
the financial year	306	254	20.5

*) Proposal of the Board of Directors

The formulas for the key figures are presented on page 30.

President's review



This will be Marimekko's 50th year. The company's business concept emerged from a strong desire to create something new, unique, long-lasting and beautiful for post-war Finland. The ability to see beneath the surface of the living environment and the changes taking place in it was required to make this dream come true. This was the soil from which came Marimekko's power of generating ideas, products and

personalities whose stories have lived on and laid the foundations for the development of a strong Marimekko brand.

Design value is part of the business concept

When a company is established, its primary wellspring is its business concept. A good business idea keeps evolving with the times, yet never loses its individuality and basic strengths. In time, a strong corporate culture accretes around a good business idea, ushering in the birth of a strong brand. The life of the brand is informed by the business concept, and reflected in it are all the functions of the company, such as product design, product differentiation, segmentation, marketing, communications and personnel policy. The better controlled, clearer and more individual the company's public image, the better it stands out to its advantage from the ranks of its competitors. A brand must be so original that it cannot be copied.

Design plays a key role in a good business concept. It is by means of design that a product is given the features by which the consumer primarily evaluates the product and decides whether or not to buy it. These features include the appearance of the product, the materials it is made of and how practical and fashionable it is. If a product fulfils the consumer's expectations and requirements during actual usage as well, it also generates positive images of the entire company that made it. Thus, design is also very important in a company's brand building efforts.

Marimekko is an example of a company that had a clear and insightful business consept when it was founded 50 years ago. The architect of the concept was Armi Ratia, a great visionary and genius. The quality of the original business and product concepts led to the creation of a brand that was strong enough to carry Marimekko through difficult times, even through those periods when the company temporarily lost track of the business concept itself.

When I first came to Marimekko about ten years back, I analysed the company's history thoroughly: what had been done right during periods of success, and what had gone wrong when the company failed. We decided to return to the original business concept and operating model – and now that we have adhered to them, we have found success again.

In accordance with our basic business concept:

- Marimekko is a design house where design occupies pride of place in the organisation; in fact, the entire organisation serves design
- only the field's best designers are hired to work for Marimekko
- each Marimekko product must prove itself worthy of its own design value
- all Marimekko products are utility articles first and foremost; Marimekko makes "everyday beauty"
- quality is one of the most important objectives in all functions and at all levels.

Design, no matter how brilliant it is, is not enough on its own to bring a company to success. Personnel who are committed to joint goals, know their responsibilities and have adopted the company's code of values and business philosophy have a crucial role to play in the development and success of every company. Marimekko has all the basic elements required for success: a functional business idea, a strong brand, top-notch designers and personnel who are all proficient and dedicated to the job.

Marimekko can begin the celebration of its 50th anniversary in good spirits. Last year, our sales grew briskly and we landed many new customers. We consolidated our position in the Finnish market, and exports also began to grow as expected. Towards the end of the year, we launched a large-scale project to modernise our operations control system; this project is scheduled for completion by the end of the present year.

Our estimates on this year's growth are based on general financial forecasts and are guardedly optimistic. We are prepared to meet upcoming challenges; however, changes in our field occur rapidly and are often unpredictable. For this reason, we must be not only bold, but also realistic.

On behalf of the 50-year-old Marimekko, I would like to extend my thanks to our capable personnel and subcontractors, all our customers and our shareholders for a job extremely well done and for your confidence in our company.

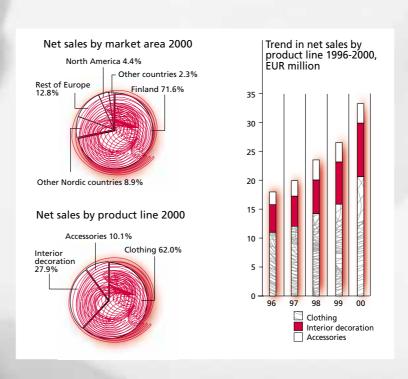
Sinst Carren Kirsti Paakkanen

Marimekko'sbusiness operations

Net sales by market area and product line (EUR million)

By market area

	2000	1999
Finland	23.7	19.6
Other Nordic countries	3.0	2.4
Rest of Europe	4.2	2.5
North America	1.5	1.3
Other	0.7	0.6
By product line	33.1	26.4
Clothing	20.6	15.8
Interior decoration	9.2	7.3
Accessories	3.3	3.3
	33.1	26.4



Clothing

Clothing is the product line that generates the largest net sales for Marimekko and which is the most demanding in operational terms. In 2000, net sales of clothing grew to EUR 20.6 million, representing an increase of 29.1% on the previous year. Exports and income from international operations accounted for 30.7% of net sales of clothing. Sales of clothing grew steadily in all market areas.

The tighter international competition in the clothing business and consumers' increased requirements have given rise to new challenges for clothing design, production and marketing. In the development of its clothing line, Marimekko implements the basic premises of its business: individual design and high quality. The collections represent excellence in design in the field. Efforts are made to keep the product range sufficiently extensive and diverse, but also structurally flexible so that it can be altered and renewed. The product range comprises classic products, high-volume products and collections sold in small series.

Marimekko unveils four new sets of collections each year, of which the spring and autumn collections are extensive

the products themselves.

collections. The
collections include not
only classically-stylish business
clothing and high-quality wear for everyday and
leisure use, but also beautiful festive clothing with a personal
touch. Clothing collections are given their own distinctive stamp by
highlighting the name of the designer in their marketing and indicating it on

In autumn 2000, Marimekko launched a completely new product group, a menswear collection designed by Matti Seppänen. The collection was well received by the market and brought an important new customer group to Marimekko.

basic

Juha Marttila's spring collection of clothes featuring prints designed by Maija Isola in the 1960s became a big hit among young people and a sales success. The combination of old printed textile patterns with modern fashion design was an ingenious example of the retro spirit that held sway in international fashion. Textile patterns designed in different decades will be used on clothing in 2001 as well. The spring's new printed fabric outfits have received a very enthusiastic response on the market.

Marimekko's collections for 2001 include clothing by two new designers. Riitta Kokkonen, who received the Young Designer of the Year 2000 award in Finland and won the Mittelmoda fashion competition in Italy, has designed a new women's clothing collection for Marimekko. Susanna Tuominen in turn came up with a children's clothing collection entitled Raakku and Vaakku.

The main designers of Marimekko's clothing collections are Ritva Falla, Jaana Parkkila, Jukka Rintala, Matti Seppänen and Marja Suna.

Interior decoration

The year now ended was successful for Marimekko's interior decoration products. Net sales were up 26.8% on the previous year and amounted to EUR 9.2 million. Exports and income from international operations accounted for 25.9% of net sales of interior decoration products. Sales were stimulated by consumers' increased interest in home decoration and Marimekko's successful product launches.

Interior decoration products represent Marimekko's original core competence area and are one of the pillars of Marimekko's image. Marimekko's interior decoration products include cotton and linen fabrics, which are printed at the company's own textile printing factory, as well as ready-made products such as bed linen, bathroom textiles, table-setting products and gift items. The product range also features a special collection of contract furnishing fabrics.

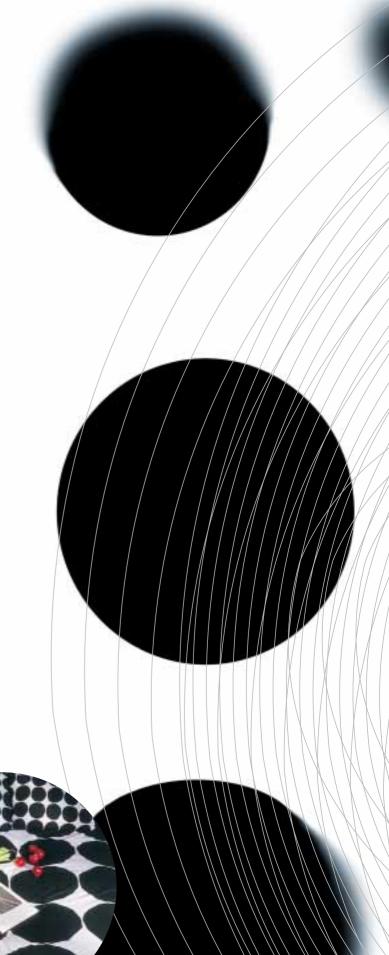
Thanks to persistent product development efforts, the share of

home furnishing sales accounted for by ready-made products has grown constantly. The greatest increase in sales has been seen in the product group comprising bed linen and bathroom textiles. In 2000, the share accounted for by these products rose to slightly over 40% of total sales of interior decoration products.

At the beginning of 2000, Marimekko relaunched a selection of textiles designed by Maija Isola in the 1950s and 1960s featuring large geometric shapes. The collection makes an ideal match for today's trends and has been a sales hit both in Finland and abroad. In spring 2001, the collection will be complemented with the launch of Maija Isola's plant-themed patterns from the end of the 1950s.

Thanks to the prevailing currents in fashion, Marimekko's numerous classic textiles from different decades are now acclaimed as representatives of excellence in design from their respective eras. This has become evident both in Finland and different parts of the world. In January 2001, the Heimtextil fair in Frankfurt, Germany, chose to showcase Marimekko's products at its stand devoted to trendy products. Heimtextil is the world's most significant fair for interior textiles.

The head designers of Marimekko's interior decoration collections are Fujiwo Ishimoto and Kristina Isola. The young generation of international designers is represented by Robert Segal from the United States and Anna Danielsson from Sweden, both of whom designed fabrics for Marimekko's spring 2001 collection.







Accessories

Net sales of Marimekko's accessories amounted to EUR 3.3 million in 2000, up 2.2% on the previous year. Exports and income from international operations accounted for 22.5% of net sales of accessories. Most of the bags sold in 2000 were manufactured at Marimekko's own factory in Sulkava, Finland.

Marimekko's accessories include bags and other accessories. The basic bag collection comprises a wide selection of classic bags made of nylon and canvas, leather bags, backpacks, mobile phone cases, purses and toiletry bags.

Several new sets of products are launched annually. Their design fundamentals are trendiness and coordination with new items unveiled in Marimekko's other product lines. In addition, the collections now more frequently include bags targeted at niche customer segments or designed for a certain usage purpose. Accessories are figuring as an increasingly important element in fashionable dressing, and thus Marimekko's clothing designers are now also incorporating into their collections a greater number of bags, backpacks and other accessories to complement the clothing.







Retail sales

Marimekko has 25 stores of its own in Finland. They are Marimekko's most important sales and marketing channel domestically. The company's own chain of stores has become even more significant now that the globalisation of trade has heated up competition for customers. The location of the stores, well-designed interior decoration, a solid product concept and personalised customer service are Marimekko's assets for responding to tightening competition.

The sales and customer figures of Marimekko's own stores in Finland have grown vigorously each year. In 2000, sales by Marimekko's domestic stores climbed by 18.5% compared with the previous year.

An increasingly diverse product range and competition for customers entail that the functionality and overall look of the stores be constantly reworked. During the 2000 financial year, the major overhaul site was Marimekko's store in Jyväskylä, which moved to new, larger premises in a better business location.

The on-going development of stores attends to the comprehensive management of customer relationships; information received through the stores is utilised both in marketing and in efforts to improve customer service.

Domestic wholesale

Alongside Marimekko's own stores, retailers form a significant part of the distribution network for Marimekko products in Finland. Thanks to long-term and stable cooperation with the retailers, Marimekko is well poised to develop the retailer network. Sales to Finnish retailers have grown steadily each year. In 2000, sales rose by 25.8% compared with the previous year.

About 80 retailers sell Marimekko products in Finland. During the report year, Marimekko began to co-operate with new retailers in Töysä and Keuruu.

Exports and international operations

In 2000, Marimekko's exports and income from international operations grew by 39.5% compared with the previous year and amounted to EUR 9.4 million, accounting for 28.5% of the Group's net sales. Marimekko products are exported to around 20 countries. In 2000, the Group's major export countries were Germany, Sweden, the United States, Russia, Switzerland, the Netherlands, Norway and France.

Marimekko has subsidiaries in Sweden and Germany. Marimekko's sales in Sweden are supported by its own retail store in Stockholm. Exports to other countries are primarily handled through local agents and importers. In 2000, Marimekko had somewhat over 700 foreign retailers.

In 2000, the main focus of the development of exports and international operations was on the reorganisation of functions in Sweden and Germany, the main market areas. During the financial period, Marimekko also went into developing the existing retail network and finding new distribution channels.

Marimekko's strategy is to concentrate on stepping up exports to areas where the company already has an established sales presence and evident growth potential. The profitability of sales is upgraded by focusing on key customers and honing the product concepts that are offered to export markets. Efforts are made to expand and to develop the retailer network by means of operating models that strengthen the Marimekko brand.

Licensing

Licensing is geared towards the utilisation of Marimekko's product design and brand on a larger scale than in its own manufacturing operations. The most significant share of royalty earnings from the sale of licensed products comes from the United States and Japan, countries where Marimekko's licensing sales go far back. In the United States, children's clothing, wallpaper, bed linen, bathroom textiles and fabrics for outdoor use are manufactured under license, while in Japan licensed production covers bed linen and other home textiles. The licensed products manufactured in Finland comprise paper napkins and glassware.

In 2000, the Group's royalty earnings from the sale of licensed products were up 4% compared with the previous year. Sales of licensed products were at the previous year's level in the United States, while the trend in sales exceeded expectations in Finland. In Japan, the country's stagnant economy has weakened sales of licensed products.

Efforts are made to stimulate licensing sales by launching new collections, strengthening co-operation with the company's present licensed manufacturers and by seeking licensing partners in new markets.

Production and subcontracting

Increasingly diverse collections, larger sales volumes and shorter series have increased the demands placed on Marimekko's production. In 2000, all of Marimekko's own production plants operated at full capacity. The production volume of the printing factory in Herttoniemi, Helsinki, grew by 12% compared with the previous year. Slightly under half of all Marimekko products sold in 2000 were manufactured in Marimekko's own factories. The share of products subcontracted abroad remained at the same level as in 1999. About 80% of all the products sold were manufactured in Finland.

During the 2000 financial year, the quality control of fabrics used by the printing factory was developed by updating the testing equipment and methods. In 2001, the Group's new operations control system will be brought into use; it is expected that it will improve the efficiency of the management of production, material flows and logistics.

Grünstein Product Oy

In August 2000, Marimekko acquired the shares outstanding in the fashion house Grünstein Product Oy.

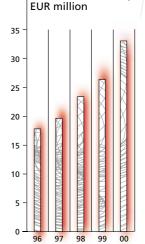
Grünstein Product designs, manufactures and markets high-quality leather and fur products, outdoor clothing and other branded products. The company has its own factory in Loviisa, Finland. Its products are marketed in Finland and abroad under their own brands through the company's own distribution network.

Exports account for about 90% of Grünstein Product Oy's aggregate sales. The major export countries in 2000 were Germany, Russia, France, Japan, Sweden and Switzerland.

The company operates as a separate and independent subsidiary in its specialised areas of expertise. The company's managing director is Mirja-Leena Kullberg.



Report of the Board of Directors



Net sales 1996-2000,

General overview

In 2000, the positive trend in the consumer goods trade continued in Finland and in the main export markets. The data collected by the Association of Textile and Footwear Importers and Wholesalers indicates that, in Finland, sales of clothing grew by 1% and sales of home textiles by 8% last year. Foreign sales of clothing and textiles increased by 4%, clothing by 9% and home textiles by 1%. In Finland, the globalisation of trade has dramatically increased competition in the field.

During the 2000 financial year, Marimekko's sales developed positively both in Finland and in export markets. The increase in sales in Finland surpassed expectations, and good growth was evident in export markets as well.

Net sales

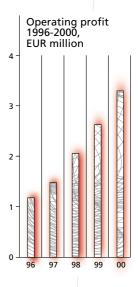
Marimekko's net sales grew by 25.1% and were EUR 33.1 million (EUR 26.4 million). In comparable terms, growth in net sales exclusive of the Grünstein business functions that were acquired in August 2000 was 16.2%. The breakdown of net sales by product line is as follows: clothing, 62.0%, interior decoration, 27.9%, and accessories, 10.1%. The breakdown of net sales by market area is as follows: Finland, 71.6%, other Nordic countries, 8.9%, rest of Europe, 12.8%, North America, 4.4%, and other countries, 2.3%.

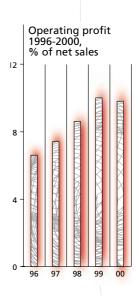
The stores owned by Marimekko in Finland improved their sales by a total of 18.5% compared with 1999. In December, sales by the Finnish stores grew by 30.7% compared with the corresponding period of the previous year. Marimekko's own stores had net sales of EUR 16.9 million in 2000 (EUR 13.2 million).

Sales to retailers in Finland were up 25.8%. Sales of interior decoration products developed particularly well, increasing by 49.0%.

Net sales of clothing in 2000 amounted to EUR 20.6 million (EUR 15.8 million), up 29.1% on the previous year. Export sales and sales in Finland both grew steadily. Exports and income from international operations accounted for 30.7% of net sales of clothing.

Net sales of interior decoration products grew by 26.8% and totalled EUR 9.2 million (EUR 7.3 million). Sales of all interior decoration products increased vigorously both in Finland and in export markets. The largest growth in sales was seen in the Bed & Bath product group, which comprises bed linen and bathroom textiles; its share of the sales of interior decoration products rose to slightly over 40%. Exports and income from international operations accounted for 25.9% of net sales of interior decoration products.





Total net sales of business gifts and contract sales division declined by 12% on the previous year. Sales of business gifts increased, whereas sales of contract furnishing fabrics fell.

The Group's exports and income from international operations grew by 39.5% to EUR 9.4 million (EUR 6.7 million), accounting for 28.5% of the Group's net sales. Part of the growth in exports and international operations was the outcome of the acquisition of Grünstein Product Oy, but the trend in exports was also favourable when examined on the basis of comparable figures. The bulk of exports went to continental Europe, where Germany is the most important market area.

In the development of export operations during the 2000 financial year, Marimekko made great outlays on its Swedish subsidiary, where additional sales personnel were hired and functions were reorganised. At the end of the financial year, sales began to increase clearly in Sweden, but the total sales targets were not met. Significant growth was seen especially in sales of interior decoration products. In December 2000, a Marimekko shop-in-shop was opened in the NK department store in Gothenburg.

Exports to Norway and Denmark increased slightly compared with the previous year, but fell short of the targets.

Germany is an export area of long standing and high importance to Marimekko. In 2000, Germany became its largest export area due to the acquisition of Grünstein Product Oy. During the report year, sales grew steadily in Germany. Reorganisations of the sales functions in Germany were started up at the end of the financial year. At the turn of the year, Marimekko's retail store in Munich was closed. The sales resources of the subsidiary in Frankfurt were strengthened and a decision was made to open a new sales showroom in Düsseldorf. This showroom will be opened at the beginning of February 2001.

Sales in the United States grew faster than expected. Towards the end of the year, sales of clothing began to rise delightfully. The trend in sales of interior decoration products matched expectations.

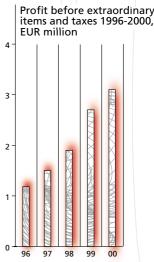
During the financial year, exports also expanded to new target countries, where sales of Marimekko's interior decoration products in particular have got to a promising start.

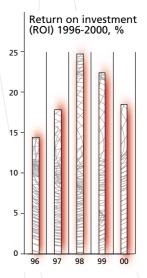
Royalty earnings from sales of licensed products increased by 4% compared with 1999. The trend in licensing sales was better in Finland than in the previous year, but slower than expected in Japan. Licensing sales in the United States remained at the same level as in 1999.

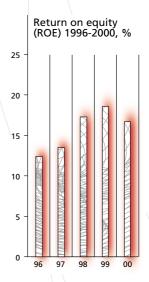
All of Marimekko's own factories operated at full capacity throughout the year.

Earnings

Marimekko's operating profit was EUR 3.3 million (EUR 2.6 million), an increase of 23.7% on the previous year. Marketing expenses amounted to EUR 2.0 million (EUR 1.7 million), or 6.1% of net sales. Operating profit represented 9.8% of the Group's net sales. The growth of operating profit was significantly burdened by outlays on the development of business







functions in Sweden and the marketing of Marimekko's 50th anniversary. Depreciation grew to EUR 0.7 million (EUR 0.6 million), or 2.2% of net sales.

The Group's net financial items amounted to EUR 0.2 million, or 0.5% of net sales.

The Group's profit before extraordinary items and the taxes for the financial year amounted to EUR 3.1 million (EUR 2.7 million), up 15.8% on the previous year.

Extraordinary expenses, EUR 0.2 million, consist of pension liabilities incurred during the time of previous ownership. The taxes for the financial year amounted to EUR 0.9 million.

Profit after taxes for the financial year was EUR 2.0 million (EUR 1.9 million). Adjusted earnings per share were EUR 0.82 (EUR 0.74).

Investments

The Group's gross investments amounted to EUR 1.9 million (EUR 6.1 million). The most significant investment item was the acquisition of the shares of Grünstein Product Oy. Other investments were primarily targeted at computer software and hardware, the Swedish sales office, the renovation of Marimekko's offices in Helsinki, and the modernisation and refurbishing of Marimekko's own retail stores.

Equity ratio and financing

The Group's equity ratio declined from last year's figure of 62.3% to 54.3%. The decline in the equity ratio was due to the acquisition of Grünstein Product Oy.

The ratio of interest-bearing liabilities minus liquid assets to shareholders' equity (gearing) was 23.6% (-2% as at 31 December 1999). The increase in interest-bearing liabilities was due to the acquisition of Grünstein Product Oy.

The Group's financing from operations was EUR 2.8 million and its liquid assets amounted to EUR 2.8 million at the end of the financial year.

Changes in the Group structure

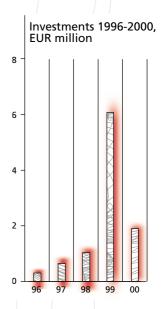
In August 2000, Marimekko bought the shares outstanding in Grünstein Product Oy in their entirety. The deal was valued at EUR 2.3 million, which included the purchase price of the shares and Grünstein Product Oy's noncurrent interest-bearing liabilities. Grünstein Product Oy has been included in Marimekko's figures as of 1 September 2000.

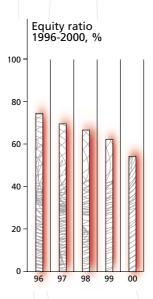
Shares and share trend

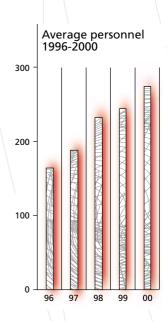
At the end of the financial year, the company's paid-in share capital, as recorded in the Trade Register, amounted to EUR 5,360,000, consisting of 2,680,000 shares, each having an accounting countervalue of EUR 2.00.

According to the book-entry register, Marimekko Corporation had 1,724 shareholders on 31 December 2000. Of the shares, 0.7% were registered in a nominee's name. The total number of shares owned either directly or indirectly by members of the Board of Directors and the president was 1,362,200, representing 50.8% of the total votes conferred by the company's shares.

During 2000, a total of 893,013 Marimekko shares were traded repre-







senting 33.3% of the shares outstanding. The total value of share turnover was EUR 5,107,976. In 2000, the lowest price of the shares was EUR 4.90 and the highest was EUR 7.20. The average share price was EUR 5.72. At the end of the year, the share price was EUR 5.00. The company's market capitalisation on 31 December 2000 was EUR 13.4 million.

At the end of the report year, the Board of Directors had no valid authorisations to carry out a share issue or issue of convertible bonds or bonds with warrants, or to acquire the company's shares.

Personnel

At the end of the financial year, Marimekko employed 306 (254) people, of whom 8 (7) worked abroad. The average number of employees in 2000 was 274 (244).

Changeover to the euro

The Group will adopt the euro as both its trading and home currency in stages such that the changeover will be complete by the end of the present financial period. The Group's profit and loss bulletins have been published in euros since 1999.

Insider regulations

The Group's insider regulations, which comply with Helsinki Exchanges' Guidelines for Insiders, were adopted on 1 March 2000.

Dividend payment proposal to the Annual General Meeting

The Group's distributable funds amounted to EUR 5.4 million on 31 December 2000. The Board of Directors will propose to the Annual General Meeting that a dividend of EUR 0.50 per share be paid as dividends for the 2000 financial year, representing 61% of earnings per share for the financial year. The Board will propose 6 March 2001 as the dividend record date and 13 March 2001 as the dividend payout date.

Outlook for 2001

On the basis of the data collected by the Federation of Finnish Textile and Clothing Industries in November 2000, the field's business cycles are expected to remain unchanged. The clothing industry foresees an improvement in its business climate, while the textile industry is looking at a decline. Exports are expected to increase in the near future.

On the basis of the trends in the field and the market situation, it is anticipated that Marimekko's comparable net sales will grow by a good 20% during the 2001 financial year. Sales in Finland are expected to continue to grow buoyantly. The outlook for exports improved at the end of 2000, and foreign sales are expected to grow faster during the present financial year than in the previous year. The positive trend in sales is supported by events related to Marimekko's 50th jubilee year and the new collections that will be launched.

In 2001, the Group's relative profitability is expected to improve. The major investments in the 2001 financial year will be focused on the replacement of the Group's operations control system and the refurbishing of stores.

• Income statement

Income Statement

(EUR 1 000)			GROUP		COMPANY
		2000	1999	2000	1999
NET SALES	1.	33 052	26 412	30 201	25 902
Increase or decrease in inventories of complete	d				
or unfinished products		120	313	416	296
Other operating income	2.	85	58	83	57
Materials and services	3.	11 735	9 277	13 020	11 164
Personnel expenses	4.	8 721	7 274	4 808	4 127
Depreciation and value adjustments	5.	738	587	430	402
Other operating expenses	6.	8 810	7 016	9 660	7 961
OPERATING PROFIT		3 253	2 629	2 782	2 602
Financial income and expenses	7.	-156	45	-16	84
PROFIT BEFORE EXTRAORDINARY ITEMS		3 097	2 674	2 766	2 686
Extraordinary items	8.	-239	5	-433	-198
PROFIT BEFORE APPROPRIATIONS					
AND TAXES		2 858	2 679	2 333	2 488
Increase in depreciation difference	9.			-109	-95
Direct taxes	10.	843	747	650	678
NET PROFIT FOR THE PERIOD		2 015	1 932	1 574	1 715

EUR 1 = FIM 5.94573

Income Statement

(FIM 1 000)	GRO	UP	PARENT	COMPANY
	2000	1999	2000	1999
NET SALES	196 516	157 041	179 566	154 007
Increase or decrease in inventories of completed				
or unfinished products	714	1 862	2 474	1 761
Other operating income	506	345	493	338
Materials and services	69 772	55 156	77 412	66 378
Personnel expenses	51 855	43 249	28 589	24 536
Depreciation and value adjustments	4 389	3 492	2 555	2 389
Other operating expenses	52 378	41 717	57 433	47 331
OPERATING PROFIT	19 342	15 634	16 544	15 472
Financial income and expenses	-926	269	-95	499
PROFIT BEFORE EXTRAORDINARY ITEMS	18 416	15 903	16 449	15 971
Extraordinary items	-1 426	29	-2 577	-1 176
PROFIT BEFORE APPROPRIATIONS				
AND TAXES	16 990	15 932	13 872	14 795
Increase in depreciation difference			-646	-566
Direct taxes	5 011	4 443	3 866	4 034
NET PROFIT FOR THE PERIOD	11 979	11 489	9 360	10 195

1 • Statement of changes in financial position

Statement of changes in financial position

(EUR 1 000)	GROUP		PARENT COMPANY	
	2000	1999	2000	1999
CASH FLOW FROM OPERATIONS				
Profit before extraordinary items	3 097	2 675	2 767	2 686
Adjustments:				
Depreciation according to plan	738	587	430	402
Financial income and expenses	156	-45	15	-84
Cash flow before change in working capital	3 991	3 217	3 212	3 004
Change in working capital:				
Increase (-) / decrease (+) in non-interest-				
bearing current sales receivables	-2 636	-120	-33	-2 356
Increase (-) / decrease (+) in inventories	-2 457	-403	-849	-355
Increase (-) / decrease (+) in non-interest-bearing		\	\	500
current liabilities	1 527	-515	151	-532
Cash flow from operations before financial items and taxes	425	2 179	2 481	-239
items and taxes	423	2 173	2 401	-239
Paid interest and payments on other operational				
financial expenses	-182	-14	-168	-10
Dividends received from operations		3	20	3
Interest received from operations	73	51	158	86
Direct taxes paid	-1 214	-63	-1 105	-63
Cash flow before extraordinary items	-898	2 156	1 386	-223
Cash flow from extraordinary items (net)	-46	5	-239	-198
CASH FLOW FROM OPERATIONS	-944	2 161	1 147	-421
CASH FLOW FROM INVESTMENTS				
Investments in tangible and intangible assets	-1 274	-6 053	-2 268	-3 531
CASH FLOW FROM INVESTMENTS	-1 274	-6 053	-2 268	-3 531
CASH FLOW FROM FINANCING				
Rights issue		2 879		2 879
Short-term loans drawn down	311	2073		2073
Short-term loans repaid	-311			
Long-term loans drawn down	2 586	3 700	1 345	3 700
Long-term loans repaid	-394	-185	-387	-185
Dividends paid and other distribution of profit	-1 179	-185	-1 179	-185
CASH FLOW FROM FINANCING	1 013	6 209	-221	6 209
Increase (+) / decrease (-) in financial assets	-1 205	2 317	-1 342	2 257
Financial assets at the beginning of the financial period	3 970	1 653	3 847	1 590
Financial assets at the end of the financial period	2 765	3 970	2 505	3 847
	2,33		_ 303	3047
FLID 4 FINA F 04F72				

Balance sheet

(EUR 1 000)		GI	ROUP	PARENT	COMPANY
		2000	1999	2000	1999
ASSETS					
FIXED ASSETS	11.				
Intangible assets	11.1	1 937	1 934	600	574
Consolidated goodwill	11.1	545			
Tangible assets	11.2	5 966	5 907	1 691	1 820
Investments	11.3, 12.	58	49	4 545	2 528
		8 506	7 890	6 836	4 922
CURRENT ASSETS					
Inventories	13.	8 855	6 398	6 981	6 132
Current receivables	14.	4 704	2 049	5 156	5 102
Cash in hand and at banks		2 765	3 970	2 505	3 847
		16 324	12 417	14 642	15 082
ASSETS, TOTAL		24 830	20 307	21 478	20 004

Balance sheet

EUR 1 = FIM 5.94573

(FIM 1 000)	GRO	JP	PARENT C	OMPANY
	2000	1999	2000	1999
ASSETS				
FIXED ASSETS				
Intangible assets	11 520	11 494	3 570	3 415
Consolidated goodwill	3 241			
Tangible assets	35 470	35 124	10 056	10 819
Investments	342	294	27 023	15 031
	50 573	46 912	40 649	29 265
CURRENT ASSETS				
Inventories	52 648	38 038	41 506	36 459
Current receivables	27 975	12 185	30 655	30 336
Cash in hand and at banks	16 439	23 606	14 896	22 876
	97 062	73 829	87 057	89 671
ASSETS, TOTAL	147 635	120 741	127 706	118 936

Balance sheet

(EUR 1 000)		GI	ROUP	PARENT	COMPANY
		2000	1999	2000	1999
LIABILITIES					
SHAREHOLDERS' EQUITY	15.				
Share capital		5 360	5 360	5 360	5 360
Share premium fund		1 353	1 353	1 353	1 353
Reserve fund		782	782	782	782
Retained earnings		3 982	3 226	3 456	2 921
Profit for the period		2 015	1 932	1 574	1 715
Shareholders' equity, total		13 492	12 653	12 525	12 131
ACCUMULATED APPROPRIATIONS	16.			598	489
CREDITORS	17.				
Imputed tax liabilities	17.1	230	169		
Non-current liabilities	17.2	4 814	3 374	4 064	3 374
Current liabilities	17.3	6 294	4 111	4 291	4 010
Creditors, total		11 338	7 654	8 355	7 384
LIABILITIES, TOTAL		24 830	20 307	21 478	20 004

Balance sheet

EUR 1 = FIM 5.94573

(FIM 1 000)			GROUP	PAR	ENT COMPANY
		2000	1999	2000	1999
LIABILITIES SHAREHOLDERS' EQUITY					
Share capital		31 869	31 869	31 869	31 869
Share premium fund		8 046	8 046	8 046	8 046
Reserve fund		4 650	4 650	4 650	4 650
Retained earnings		23 675	19 179	20 549	17 366
Profit for the period		11 979	11 489	9 360	10 195
Shareholders' equity, total		80 219	75 233	74 474	72 126
ACCUMULATED APPROPRIATION	ONS			3 556	2 909
CREDITORS					
		1 367	1 006		
Imputed tax liabilities Non-current liabilities		28 625	20 059	24 164	20 059
Current liabilities		37 424	24 443	25 512	23 842
Creditors, total		67 416	45 508	49 676	43 901
LIABILITIES, TOTAL		147 635	120 741	127 706	118 936

NOTES TO THE FINANCIAL STATEMENTS

Accounting policy

Marimekko Corporation's financial statements and consolidated financial statements have been prepared in accordance with the legislation and regulations that are in force in Finland. The Marimekko Group's financial statements have been drawn up in Finnish markka amounts and converted to euros using a fixed conversion rate. The financial statements of foreign subsidiaries have been arranged to correspond with the Finnish Accounting Act. The financial period of all Group companies is the calendar year.

Extent of the consolidated financial statements

The consolidated financial statements comprise the parent company Marimekko Corporation together with those Finnish and foreign subsidiaries in which Marimekko Corporation holds either directly or indirectly over 50% of the votes conferred by the shares at the end of the financial year. The subsidiaries included in the consolidated financial statements and the parent company's holding are listed in section 12 of the notes to the financial statements.

Consolidation policy

The consolidated financial statements are based on the separate financial statements of the Group companies and have been prepared using the acquisition cost method.

Intra-Group share ownership, internal transactions, internal margins included in inventories, intercompany receivables and liabilities, and internal distribution of profit have been eliminated.

The income statements of foreign subsidiaries have been converted using the average exchange rate for the financial period and the balance sheets have been translated into Finnish markka amounts at the exchange rate on the date of closing. Differences arising from translation and translation differences in shareholders' equity are recorded under retained earnings.

Fixed assets and depreciation

Fixed assets are recorded in the balance sheet at the original acquisition cost less depreciation according to plan. Depreciation according to plan has been calculated using straight-line depreciation on the estimated economic life of the fixed assets.

Periods for depreciation:

Intangible rights	10 years
Other long-term expenditure	5-10 years
Consolidation difference	5 years
Buildings and structures	40 years
Machinery and equipment	3-10 years

Inventories

Inventories are presented in accordance with the FIFO principle at the acquisition cost or at the lower replacement cost or the probable market price. The value of inventories does not include any share of fixed purchasing and manufacturing costs.

Pension commitments

The retirement plans of the employees of the Group's Finnish companies have been arranged as statutory employment pension through a pension insurance company. The parent company's pension liabilities from the time of previous ownership are recorded as expenses. Foreign subsidiaries have handled the retirement plans of their employees in accordance with local legislation.

Items denominated in foreign currency

Receivables and liabilities denominated in foreign currency have been translated into Finnish markka amounts using the confirmed euro conversion rate.

Leasing

Operational leasing payments are treated as rental expenditures.

Appropriations

On the basis of local legislation and accounting practice, companies in Finland and Sweden can, in their separate financial statements, record in appropriations the depreciation difference and the change in voluntary reserves, which are items that mainly have an effect on taxation. The consolidated income statement and balance sheet are presented without appropriations. In the consolidated financial statements, the depreciation difference is divided between shareholders' equity and the imputed tax liability.

Taxes

Recorded as the Group's direct taxes are direct income taxes, the change in the imputed tax liability and the change in the imputed tax credit calculated from the results of Group companies. The imputed tax credit is recorded only if it is likely to materialise. In the case of the Finnish companies, the imputed tax liability on appropriations is calculated using a 29% tax base.

Notes to the income statement

	(EUR 1 000)	2000	GROUP 1999	PARENT 2000	COMPANY 1999
1.	NET SALES BY MARKET AREA AND PRODUCT LINE				
	By market area				
	Finland	23 638	19 663	23 288	19 661
	Other Nordic countries	2 954	2 406	2 354	2 026
	Rest of Europe	4 247	2 505	2 385	2 378
	North America	1 466	1 272	1 485	1 272
	Other	747	566	689	565
		33 052	26 412	30 201	25 902
	By product line				
	Clothing	20 496	15 874	17 814	15 557
	Interior decoration	9 211	7 266	9 128	7 176
	Accessories	3 345	3 272	3 259	3 169
	_	33 052	26 412	30 201	25 902
2.	OTHER OPERATING INCOME				
			\		40
	Rental income	65	49	65	49
	Capital gains from sales of fixed assets	3	5	1	5
	Other	17	4	17	3 57
	Total =	85	58	83	5/
3.	MATERIALS AND SERVICES				
	Materials and supplies				
	Purchases during the financial period	9 913	6 929	8 857	6 896
	Change in inventories	-860	-58	-399	-57
	Total	9 053	6 871	8 458	6 839
	External services	2 682	2 406	4 562	4 325
	Total	11 735	9 277	13 020	11 164
4.	PERSONNEL EXPENSES				
	Caladian van Anada and Inamana	7.020	F 004	2.000	2 265
	Salaries, wages and bonuses	7 020	5 884	3 888	3 365
	Pension and pension insurance payments	1 145	953	634	537
	Other personnel expenses Total	556	437 7 274	286 4 808	225 4 127
	iotai =	8 721	7 2/4	4 808	4 127
	Salaries and bonuses for management Members of the Board of Directors				
	and presidents	294	193	103	76
	una presidents	254	155	103	, 0
	Average personnel				
	Salaried employees	160	144	130	121
	Workers	114	100		
	Total _	274	244	130	121
5.	DEPRECIATION AND VALUE ADJUSTMENTS				
	Intendible assets				
	Intangible assets	17	10	17	15
	Intangible rights Consolidated goodwill	17 39	19	17	15
	Other capitalised expenditure	216	241	136	157
	Total	272	260	153	172
	Total	212	200	133	1/2
	Tangible assets				
	Buildings and structures	138	71		
	Machinery and equipment	328	256	277	230
	Total	466	327	277	230
	Total =	738	587	430	402

(EUR	1 000)	GR 2000	OUP 1999	PARENT C 2000	OMPANY 1999
6.	OTHER OPERATING EXPENSES				
	Rents	2 056	1 869	2 262	1 944
	Marketing	2 030	1 747	1 864	1 671
	Other expenses	4 724	3 400	5 534	4 346
	Total	8 810	7 016	9 660	7 961
7.	FINANCIAL INCOME AND EXPENSES				
	Dividend income From Group companies			20	
	From others		3	20	3
	Total		3	20	3
	Other interest and financial income				
	From Group companies			92	101
	From others	71	57	70	57
	Total	71	57	162	158
	Interest income and other financial income,				
	total	71	60	182	161
	Interest expenses and other financial expens	ses			
	For Group companies	227	1-	23	2
	For others Total	227 227	15 15	175 198	75 77
			13	150	
	Financial income and expenses, total	-156	45	-16	84
	Financial income and expenses include gains/losses on exchange rate differences (no	n+\			
	From Group companies	et)		-22	65
	From others	6	78	6	13
	Total	6	78	-16	78
8.	EXTRAORDINARY ITEMS				
	Extraordinary income				
	Capital gains from investments		260		260
	Imputed tax credit on		46		
	the internal margin Total		306		260
	F. due and in a new annual series				
	Extraordinary expenses Value adjustments of the receivables				
	of Marimekko AB and Marimekko GmbH			-194	-157
	Stock exchange listing costs		-280		-280
	Pension liability	-239	24	-239	24
	Others Total	-239	-21 -301	-433	-21 -458
	Total	-239	5	-433	-198
9.	APPROPRIATIONS				
	Change in depreciation difference			109	95
10.	DIRECT TAXES			\	
10.		700	505	650	
	Income taxes for the present year Income taxes for previous years	789	682 -1	650	679 -1
	Change in the imputed tax liability	61	59		\ -1
	Change in the imputed tax credit Total	-7 843	7 747	650	678
	Taxes on extraordinary items	-69	6	-126	-49
	. s.r.s on extraorantally recitis	33		\ .20	\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \

Notes to the balance sheet

(EUR	1 000)	2000	GROUP 1999	PARENT 2000	COMPANY 1999
11.	FIXED ASSETS				
11.1	Intangible assets				
	Intangible rights				
	Acquisition cost, 1 Jan.	1 080	205	173	153
	Increases +	21	875	21	20
	Decreases -	-9			\
	Acquisition cost, 31 Dec.	1 092	1 080	194	173
	Accumulated depreciation, 1 Jan.	123	104	84	69
	Depreciation during financial period	21	19	17	15
	Accumulated depreciation, 31 Dec.	144	123	101	84
	Book value, 31 Dec.	948	957	93	89
	Consolidated goodwill				
	Acquisition cost, 1 Jan.				
	Increases +	584			
	Acquisition cost, 31 Dec.	584			
	Accumulated depreciation, 1 Jan.				
	Depreciation during financial period	39			
	Accumulated depreciation, 31 Dec.	39			
	Book value, 31 Dec.	545			
	Other capitalised expenditure				
	Acquisition cost, 1 Jan.	2 187	1 954	1 572	1 292
	Increases +	242	280	158	280
	Acquisition cost, 31 Dec.	2 429	2 234	1 730	1 572
	Accumulated depreciation, 1 Jan.	1 223	1 016	1 087	931
	Depreciation during financial period	217	241	136	156
	Accumulated depreciation, 31 Dec.	1 440	1 257	1 223	1 087
	Book value, 31 Dec.	989	977	507	485
	Intangible assets, total	2 482	1 934	600	574
11.2	Tangible assets				
	Land and water				
	Land and water Acquisition cost, 1 Jan.	19	10		
	Increases +		19		
		35	10		
	Acquisition cost, 31 Dec.	54 54	19 19		
	Book value, 31 Dec.	54	19		
	Buildings and structures				
	Acquisition cost, 1 Jan.	4 047	155		
	Increases +	74	3 892		
	Acquisition cost, 31 Dec.	4 121	4 047		
	Accumulated depreciation, 1 Jan.	144	76		
	Depreciation during financial period	138	71		
	Accumulated depreciation, 31 Dec.	282	147		
	Book value, 31 Dec.	3 839	3 900		
	'\				

Notes to the balance sheet

(EUR 1 000)		GR	OUP	PARENT	COMPANY
		2000	1999	2000	1999
	Machinery and equipment				
	Acquisition cost, 1 Jan.	3 485	2 547	3 130	2 234
	Increases +	471	957	208	916
	Decreases -	-4	-20	-1	-20
	Acquisition cost, 31 Dec.	3 952	3 484	3 337	3 130
	Accumulated depreciation, 1 Jan.	1 569	1 313	1 384	1 154
	Depreciation during financial period	323	256	275	229
	Accumulated depreciation, 31 Dec.	1 892	1 569	1 659	1 383
	Book value, 31 Dec.	2 060	1 915	1 678	1 747
	Book value of production machinery				
	and equipment, 31 Dec.	328	190	69	57
	and equipment, 31 Dec.	320	190	09	37
	Advance payments and incomplete projects				
	Acquisition cost, 1 Jan.	73	42	73	42
	Increases +	73 49	82	49	82
	Decreases -	-109	-51	-109	-51
	Book value, 31 Dec.	13	73	13	73
	BOOK value, 31 Dec.	13	/3	15	/3
	Tangible assets, total	5 966	5 907	1 691	1 820
11.3	Investments				
	Shares in Group companies				
	Acquisition cost, 1 Jan.			2 700	375
	Increases +			2 017	2 325
	Acquisition cost, 31 Dec.			4 717	2 700
	Accumulated depreciation, 31 Dec.			218	218
	Book value, 31 Dec.			4 499	2 482
	Other shares and participations				
	Acquisition cost, 1 Jan.	120	145	117	142
	Increases +	9			
	Decreases -		-25		-25
	Acquisition cost, 31 Dec.	129	120	117	117
	Accumulated depreciation, 31 Dec.	71	71	71	71
	Book value, 31 Dec.	58	49	46	46
	Investments, total	58	49	4 545	2 528
	=	30	73	7 373	2 320

Group companies	Group's	Parent company's
Company and domicile	holding, %	holding, %
	400	400
Decembre Oy, Helsinki, Finland	100	100
Grünstein Product Oy, Loviisa, Finland	100	100
Keskinäinen Kiinteistö Oy Marikko, Helsinki, Finland	100	100
Marimekko AB, Stockholm, Sweden	100	100
Marimekko GmbH, Frankfurt am Main, Germany	100	100
Marimekko International Oy, Helsinki, Finland	100	100
Marimekko Kitee Oy, Kitee, Finland	100	100
Marimekko Tuotanto Oy, Helsinki, Finland	100	100

(EUR 1 000)		GROUP		PARENT COMPANY	
		2000	1999	2000	1999
13.	INVENTORIES				
	Raw materials and consumables	3 434	1 831	2 214	1 814
	Incomplete products	94	99	16	20
	Finished products/goods	5 159	4 333	4 583	4 163
	Advance payments	168	135	168	135
	Total	8 855	6 398	6 981	6 132
14.	CURRENT RECEIVABLES				
	Sales receivables Receivables from Group companies:	3 390	1 573	1 987	1 568
	Sales receivables			815	324
	Loan receivables			1 911	2 271
	Prepaid expenses and accrued income			33	605
	Total	-		2 759	3 200
	Other receivables	29	34	5	3
	Prepaid expenses and accrued income	1 285	442	405	331
	Total	4 704	2 049	5 156	5 102
	Drawaid auraman and agreed in come				
	Prepaid expenses and accrued income Interest receivables	4	6	4	6
	Royalty receivables	210	108	210	108
	Social security contribution insurance	210	12	210	6
	Tax assets	43	57	43	21
	Imputed tax credit	616	64		
	Other prepaid expenses and				
	accrued income	412	195	148	190
	Total	1 285	442	405	331
15.	SHAREHOLDERS' EQUITY				
	Share capital, 1 Jan.	5 360	3 835	5 360	3 835
	Rights issue		1 525		1 525
	Share capital, 31 Dec.	5 360	5 360	5 360	5 360
	Share premium fund, 1 Jan.	1 353		1 353	
	Issue premium		1 353		1 353
	Share premium fund, 31 Dec.	1 353	1 353	1 353	1 353
	Reserve fund, 1 Jan.	782	782	782	782
	Reserve fund, 31 Dec.	782	782	782	782
	Retained earnings, 1 Jan.	5 158	3 407	4 635	3 106
	Dividend payout	-1 179	-185	-1 179	-185
	Translation difference +/-		1		
	Other change +/-	3	3		
	Retained earnings, 31 Dec.	3 982	3 226	3 456	2 921
	Net profit for the period	2 015	1 932	1 574	1 715
	SHAREHOLDERS' EQUITY, TOTAL	13 492	12 653	12 525	12 131
	Share of accumulated appropriations				
	recorded in shareholders' equity	564	414		
	Distributable funds in				
	shareholders' equity	5 433	4 744	5 030	4 635

(EUR 1 000)		GROUP		PARENT COMPANY	
(LOIK	1 000)	2000	1999	2000	1999
16.	ACCUMULATED APPROPRIATIONS				
	Accumulated depreciation difference		\		
	Intangible rights	2	3	2	3
	Other capitalised expenditure	22	-13	22	-13
	Buildings and structures	156	73		
	Machinery and equipment	614	520	574	499
	Total	794	583	598	489
	Imputed tax liability	230	169	173	142
	Share recorded in shareholders' equity	564	414		
	The imputed tax liability of the Finnish com The imputed tax liability of foreign subsidia			T	
17.	LIABILITIES				
	Interest-bearing liabilities				
	Non-current	4 814	3 374	4 064	3 374
	Current	1 138	387	655	387
	Total	5 952	3 761	4 719	3 761
		0 002	0,701	. , . ,	
	Non-interest-bearing liabilities				
	Non-current	230	169		
	Current	5 156	3 724	3 636	3 623
	Total	5 386	3 893	3 636	3 623
17.1	Imputed tax liability				
	From appropriations	230	169		
47.2	/				
17.2	Non-current liabilities				
	Loans from financial institutions	750			
	Pension loans	4 064	3 374	4 064	3 374
	Total	4 814	3 374	4 064	3 374
	=	7017	3374	7 007	3374
	Non-current liabilities include debts that fal	l due more th	nan five years fr	om now.	
		202			
	Loans from financial institutions	303	4.006	4 4= 4	4.006
	Pension loans	1 454	1 836	1 454	1 836
	Total	1 757	1 836	1 454	1 836
17.3	Current liabilities				
	Loans from financial institutions	483			
	Pension loans	655	387	655	387
	Advances received	8		4	
	Trade payables	1 702	1 080	833	1 061
	Debts to Group companies				
	Trade payables			761	632
	Other current liabilities			42	39
	Accrued liabilities and deferred income			27	108
	Total			830	779
	Other current liabilities	1 534	941	834	602
	Accrued liabilities and deferred income	1 912	1 703	1 135	1 181
	Total	6 294	4 111	4 291	4 010

(EUR 1 000)		GI	GROUP		PARENT COMPANY	
		2000	1999	2000	1999	
Accr	ued liabilities and deferred incom	e				
Int	erest	73	28	52	28	
An	nual holiday pay, with social secu	rity				
co	ntributions	1 129	851	543	487	
Ta	xes	179	580	148	580	
Ot	her accrued liabilities and					
	ferred income	531	244	392	86	
Tota	ıl e	1 912	1 703	1 135	1 181	
18. GUA	RANTEES, CONTINGENT LIABILITIE	S AND OTHER CO	MANITMENTS			
10. 007	MANUELS, CONTINGENT EIABIETTE	S AND OTTER CO	, iviivii i iviEivi 3			
For	own liabilities					
Pled	ges given	29	29	9	9	
	rantees	424	541	273	424	
	esponding commitments	453	570	282	433	
Corp	oorate mortgage and mortgaged					
pror	nissory notes	5 214	4 205	1 514	505	
Corr	esponding pension loan	4 719	3 761	4 719	3 761	
	porate mortgage and mortgaged	1 500				
	missory notes	1 598				
	esponding loans from financial tutions	1 234				
IIISU	tutions	1 234				
For t	the liabilities of the Group compar	ny				
Pled	ges given			21	21	
	rantees			808	117	
Othe	er liabilities and commitments					
Leas	ing liabilities					
Payr	nents due in the following					
fina	ncial year	165	162	146	154	
Payr	nents due later	283	385	260	369	
Tota		448	547	406	523	
Pens	sion liabilities		196		196	

The Group has no liabilities resulting from derivative contracts and there are no outstanding guarantees or any other contingent liabilities which have been granted on behalf of the management of the company or its shareholders.

EUR 1 = FIM 5.94573

Five-year review

	1996	1997	1998	1999	2000
Net sales, EUR million	17.84	19.68	23.38	26.41	33.05
Change in net sales, %	12.5	10.3	19.0	13.0	25.1
Operating profit, EUR million 1)	1.18	1.45	2.00	2.63	3.25
% of net sales	6.6	7.4	8.6	10.0	9.8
Financial income and expenses, EUR million	0.02	0.05	-0.05	0.05	-0.16
Profit before extraordinary items					
and taxes, EUR milllion 2)	1.18	1.50	1.95	2.67	3.10
% of net sales	6.6	7.6	8.3	10.1	9.8
Taxes, EUR million 3)	0.22	0.40	0.57	0.75	0.84
Profit after taxes, EUR million	0.96	1.09	1.38	1.93	2.02
Balance sheet total, EUR million	10.78	11.44	12.04	20.31	24.83
Interest-bearing liabilities, EUR million	1.04	0.59	0.25	3.76	5.95
Shareholders' equity and reserves, EUR million	8.04	7.96	8.02	12.65	13.49
Return on equity (ROE). %	12.4	13.5	17.3	18.6	16.7
Return on investment (ROI), %	14.4	17.8	24.7	22.4	18.5
Equity ratio, %	74.6	69.6	66.7	62.3	54.3
Gross investments, EUR million	0.30	0.64	1.03	6.08	1.93
Average personnel	164	188	232	244	274
Personnel at the end of the financial year	159	222	238	254	306

^{1) 1996-1998:} the Marimekko Group's operating profit + Workidea Oy's operating profit

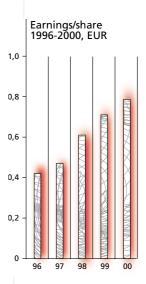
^{2) 1996-1998:} profit from Marimekko's operations = the Marimekko Group's profit before extraordinary items, reserves and taxes + Workidea Oy's operating profit

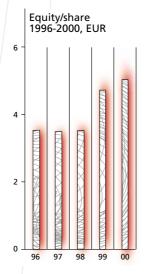
³⁾ Taxes paid during the financial period and the change in the imputed deferred tax liability in 1997-2000

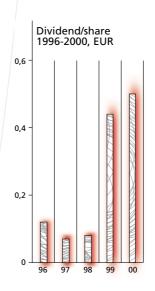
Per-share key figures

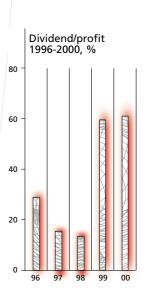
	1996	1997	1998	1999	2000
Earnings per share, EUR 1)	0.42	0.47	0.61	0.74	0.82
Equity/share, EUR	3.53	3.49	3.52	4.72	5.03
Dividend/share, EUR	0.12	0.07	0.08	0.44	*)0.50
Dividend/profit, %	28.9	15.4	13.4	59.5	*)61.0
Effective dividend yield, %				8.6	10.0
P/E ratio				6.9	6.1
Issue-adjusted average number					
of shares, 1,000	2,280	2,280	2,280	2,602	2,680
Issue-adjusted number of shares at the					
end of the financial period, 1,000	2,280	2,280	2,280	2,680	2,680

^{*)} Proposal by the Board of Directors









^{1) 1996-1998:} from earnings from Marimekko operations

8 • Formulas for the key figures

Formulas for the key figures

1996-1998: the Marimekko Group's operating profit + Operating profit from Marimekko's operations: the parent company Workidea Oy's operating profit,

1999 and 2000: the Marimekko Group's operating profit

Profit before extraordinary items - taxes (excl. of taxes on extraordinary items) Return on equity (ROE), %:

Shareholders' equity (average for the year)

Return on investment (ROI), %: Profit before extraordinary items + interest and other financial expenses

Balance sheet total - non-interest-bearing liabilities (average for the financial year)

Shareholders' equity Equity ratio, %:

Balance sheet total - advances received

Earnings per share (EPS), EUR: Profit before extraordinary items - taxes (excl. of taxes on extraordinary items)

Number of shares (average for the financial period)

Equity per share, EUR: Shareholders' equity

Number of shares, 31 December

Dividend per share, EUR: Dividend paid for the financial year

Number of shares, 31 December

Dividend/profit, %: Dividend paid for the financial year

Profit (as in the key figure for earnings per share)

Effective dividend yield, %: Dividend per share

Adjusted share price, 31 December

P/E ratio, P/E: Adjusted share price, 31 December

Earnings per share (EPS)

Interest-bearing net debt: Interest-bearing liabilities - cash at hand and in banks - interest-bearing loan receivables

Interest-bearing net debt x 100 Net gearing:

Shareholders' equity

The Board of Directors' proposal for the distribution of profit

The Group's distributable funds on 31 December 2000 amounted to EUR 5,433,142.

Marimekko Corporation's distributable funds on 31 December 2000 amounted to EUR 5,030,438.19, of which the profit for the financial period accounts for EUR 1,574,212.24.

The Board of Directors will propose to the Annual General Meeting that a dividend of EUR 0.50 be paid per share for the financial period to a total of EUR 1,340,000 and that the rest be retained as earnings.

Helsinki, 26 January 2001

Kari Miettinen

Matti Kavetvuo

Kirsti Paakkanen President

Auditor's report

To the shareholders of Marimekko Corporation

I have audited the accounting, the financial statements and the corporate governance of Marimekko Corporation for the 2000 financial year. The financial statements, which include the report of the Board of Directors, consolidated and parent company income statements, balance sheets and notes to the financial statements, have been prepared by the Board of Directors and the President. Based on the audit, I express an opinion on these financial statements and on the corporate governance.

I have conducted the audit in accordance with Finnish Auditing Standards. Those standards require that I perform the audit to obtain reasonable assurance as to whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. The purpose of the audit of corporate governance is to examine that the Board of Directors and the President have legally complied with the rules of the Companies Act.

In my opinion, the financial statements have been prepared in accordance with the Accounting Act and other rules and regulations governing the preparation of financial statements. The financial statements give a true and fair view, as defined in the Accounting Act, of both the consolidated and parent company's result of operations as well as of the financial position. The financial statements with the consolidated financial statements can be adopted and the members of the Board of Directors and the President of the parent company can be discharged from liability for the period audited by me. The proposal by the Board of Directors regarding the distribution of retained earnings is in compliance with the Companies Act.

Helsinki, 5 February 2001

Anneli Lindroos Authorised Public Accountant

• Information on Marimekko's shares

Information on Marimekko's shares

Shares and share capital

Marimekko Corporation was listed on the I List of Helsinki Exchanges in March 1999. The company's shares began trading on Helsinki Exchanges' Pre List on 12 March 1999 and on the I List on 15 March 1999. Marimekko Corporation's paid-in share capital, as recorded in the Trade Register, amounts to EUR 5,360,000, consisting of one series of 2,680,000 shares, each having an accounting countervalue of EUR 2. According to the Articles of Association, the minimum share capital is EUR 3,000,000 and the maximum share capital is EUR 12,000,000. The company's shares have been included in the book-entry register since 17 February 1999.

Authorisations

At the end of the report year, the Board of Directors had no valid authorisations to carry out a share issue or issue of convertible bonds or bonds with warrants, or to acquire the company's shares.

Dividends policy

Marimekko aims to pay dividends regularly every year. The dividends to be paid and their amount and the payout date depend on the company's financial result, financial situation, equity ratio, need for working capital and other factors. Marimekko intends to follow a stable and active dividends policy that by and large reflects the company's earnings trend. Marimekko's goal is to distribute as dividends at least half of earnings per share annually. The dividend paid for 1999 represented 60% of earnings per share for the financial period. The Board of Directors proposes that the dividend to be paid for 2000 amount to 61% of earnings per share for the financial period.

Shareholders

According to the book-entry register, Marimekko Corporation had 1,724 registered shareholders at the end of the financial year. At the turn of the year, 0.7% of the shares were nominee registered (0.4%).

Breakdown of ownership by owner group, 31 December 2000

	Shares	%
Private companies	1,599,705	59.7
Financial institutions and insurance companies	190,380	7.1
Public sector entities	20,000	0.7
Non-profit bodies	23,160	0.9
Households	792,625	29.6
Foreigners	54,130	2.0
TOTAL	2,680,000	100.0

Ownership by size of holding, 31 December 2000

Shares	Number of shareholders	%	Shares	%	Votes	%
1-100	520	30.2	45,891	1.7	45,891	1.7
101 - 1,000	1,036	60.1	454,679	17.0	454,679	17.0
1,001 - 10,000	153	8.9	423,760	15.8	423,760	15.8
10,001 - 100,000	14	0.8	415,670	15.5	415,670	15.5
100,001 - 1.000,000	o /	0.0	/ / o	0.0	/ / 0	0.0
1,000,001 - 9.999,999	1	0.1	1,340,000	50.0	1,340,000	50.0
Total	1,724	100.0	2,680,000	100.0	2,680,000	100.0

Largest shareholders according to the book-entry register, 31 December 2000

Percentage of holding and votes, %

	1.	Workidea Oy	50.0
	2.	Turun Seudun Osuuspankki	3.1
	3.	Danilostock Oy	2.4
	4.	Odin Finland Oy	2.0
	5.	Sampo-Leonia Insurance Company plc	1.3
	6.	Finanssi-Sampo Oy	1.3
	7.	Piekkola Asko	0.9
	8.	Optiomi Oy	0.8
	9.	Rantanen Heikki	8.0
	10.	Scanmagnetics Oy	0.5
	11.	Moisio Martti	0.5
	12.	Parhaatpaikat-Invest Oy	0.5
	13.	OP-Tuotto Sijoitusrahasto	0.4
	14.	Turun Urheiluliiton säätiö	0.4
	15.	Sakri Oy	0.4
	Other		34.0
Nominee registered 0			0.7

Management's shareholding

At the end of the financial period, the number of shares owned either directly or indirectly by members of the Board of Directors and the president was 1,362,200, representing 50.8% of the total votes.

Shareholder agreements

The company has neither made nor is aware of any shareholder agreements concerning the company's shares or other commitments agreeing on the company's ownership or the use of voting rights.

Insider regulations

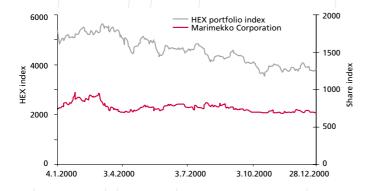
Marimekko Corporation's insider regulations comply with Helsinki Exchanges' Guidelines for Insiders.

Share price trend and turnover

In 2000, share prices declined by 10.6% on Helsinki Exchanges as measured by the HEX All-Share Index and by 25.2% as measured by the HEX Portfolio Index.

At the end of 2000, Marimekko's share price was EUR 5.00. The lowest price during the year was EUR 4.90 and the highest was EUR 7.20. The average share price was EUR 5.72.

During 2000, a total of 893,013 Marimekko shares were traded, representing 33.3% of the company's shares outstanding. The total value of share turnover was EUR 5,107,976. The company's market capitalisation on 31 December 2000 was EUR 13.4 million.



Trading code: MMO1V ISIN code: FI0009007660

Taxable value in 2000: EUR 3.535 (FIM 21.02)

• Administration and auditors

Administration and auditors

Board of Directors

Kari Miettinen, born 1951

B.Sc. (Econ.), Authorised Public Accountant Chairman of the Board since 1991

Term of office 2000

Matti Kavetvuo, born 1944

B.Sc. (Eng.), M.Sc. (Econ.) Member since 1997 Term of office 2000

Kirsti Paakkanen

President

Marimekko Corporation's president since 1991

Member since 1991 Term of office 2000

Auditors

Anneli Lindroos, Authorised Public Accountant, regular auditor

Matti Hartikainen, Authorised Public Accountant, deputy auditor

Management group, 1 January 2001

Chairman:

Kirsti Paakkanen, President Employed by the company since 1991

Members:

Raija Anjala, finance and administration Employed by the company since 1999

Ursula Ilmes, exports Employed by the company since 1998

Ritta Koljonen, product information Employed by the company since 1986

Marja Korkeela, corporate communications and investor relations Employed by the company since 1999

Sirpa Loukamo, product development Employed by the company since 1973

Merja Puntila, domestic wholesale Employed by the company since 1970

Piia Rossi, retail sales Employed by the company since 1988

Ritva Schoultz, personnel affairs Employed by the company since 1982

Leena Stockus, exports and licensing operations Employed by the company since 1988

Helinä Uotila, production Employed by the company since 1972

Stock exchange bulletins in 2000

28.1. Financial results for the financial period 1 January to 31 December 1999

Net sales grew by 13% to EUR 26.4 million (EUR 23.4 million). Operating profit improved by 31% compared with the previous year and was EUR 2.6 million (EUR 2.0 million). Profit before extraordinary items and taxes was EUR 2.7 million (EUR 1.95 million). Adjusted earnings per share were EUR 0.74 (EUR 0.61). The Board of Directors proposed to the Annual General Meeting that a dividend of EUR 0.44 per share be paid for the financial year, corresponding to 60% of earnings per share.

1.3. Marimekko Corporation's Annual General Meeting

The Annual General Meeting approved the Board of Directors' proposed dividend of EUR 0.44 per share. The meeting resolved that the Board of Directors consists of three (3) members. Mr. Kari Miettinen, B.Sc. (Econ.), Authorised Public Accountant, Mr. Matti Kavetvuo, M.Sc.(Eng.), B.Sc. (Econ.), and Mrs. Kirsti Paakkanen, President, were re-elected as members of the Board of Directors. The Board of Directors elected Mr. Kari Miettinen as its chairman.

- 9.5. Interim report 1 January 31 March 2000

 Marimekko's net sales grew by 9% to EUR 6.5 million (EUR 6 million). Operating result rose to EUR 9,000 from last year's figure of EUR -82,000. The Group's profit before extraordinary items and taxes was EUR 16,000 (EUR -133,000).
- 24.8. Acquisition of Grünstein Product Oy

 At the end of August, Marimekko acquired the shares outstanding in Grünstein Product Oy in their entirety.
- 25.8. Interim report 1 January 30 June 2000

 Marimekko's net sales grew by 12% to EUR 13.4 million (EUR 12.0 million). The Group's operating profit amounted to EUR 0.7 million (EUR 1.0 million). Profit before extraordinary items and taxes was EUR 0.7 million (EUR 1.1 million).
- 3.10. Announcement that the interim report for 1 January 30 September would be published earlier
- 27.10. Interim report 1 January 30 September 2000

Marimekko's net sales grew by 18% compared with the corresponding period in the previous year and amounted to EUR 22.8 million (EUR 19.3 million). Comparable increase in net sales was 14.2%. The Group's operating profit increased by 7% to EUR 2.1 million (EUR 2.0 million), representing 9.3% of the Group's net sales.

18.12. Schedule of Marimekko's financial reporting in 2001

Information for shareholders

Annual General Meeting

Marimekko Corporation's Annual General Meeting will be held on Thursday, 1 March 2001, from 14:00 onwards at Marimekko Corporation's head office. The address is Puusepänkatu 4, 00810 Helsinki.

Shareholders who have been registered by 19 February 2001 at the latest in the company's Shareholder Register, which is kept by Finnish Central Securities Depository Ltd, have the right to attend the Annual General Meeting.

Shareholders who intend to attend the Annual General Meeting must notify the company of this before 16:00 on Monday, 26 February 2001, at the latest, either by writing to Marimekko Corporation, Share Register, P.O. Box 107, 00811 Helsinki, Finland, telephoning +358 9 758 7238 (Marja Korkeela), faxing +358 9 759 1676, or by emailing marja.korkeela@marimekko.fi.

Dividend payout

The Board of Directors will propose to the Annual General Meeting that the dividend to be paid for the 2000 financial year be EUR 0.50 per share. The dividend will be paid to shareholders who are registered, on the dividend payout record date of 6 March 2001, in the Shareholder Register kept by Finnish Central Securities Depository Ltd. The Board of Directors will propose to the Annual General Meeting that the dividend payout date be 13 March 2001.

Changes in personal information and addresses

We kindly request shareholders to submit changes of address to the custodian of the book-entry account.

Marimekko's financial releases in 2001

Financial statement bulletin for 2000 Friday, 26 January 2001

Annual Report 2000 week 8

Interim Report 1 Jan. - 31 Mar. 2001 Thursday, 10 May 2001 Interim Report 1 Jan. - 30 June 2001 Friday, 24 August 2001

Interim Report 1 Jan.- 30 Sep. 2001 Wednesday, 7 November 2001

Published in Finnish and English.

The releases can be ordered from:

Marimekko Corporation Communications P.O. Box 107 00811 Helsinki, Finland

Tel. +358 9 758 71

+358 9 758 7238 (Communications)

+358 9 755 3051 Fax

+358 9 759 1676 (Communications)

Email info@marimekko.fi

Financial information is also posted on Marimekko Corporation's web site: www.marimekko.com

Addresses

MARIMEKKO CORPORATION

Puusepänkatu 4, FIN-00810 Helsinki, Finland / P.O. Box 107, FIN-0081T Helsinki, Finland, tel. +358 9 758 71, fax +358 9 755 3051

Corporate site: http://www.marimekko.com Email: info@marimekko.fi

MARIMEKKO STORES

Finland

Helsinki:

Kämp Galleria, Pohjoisesplanadi 31, 00100 Helsinki, tel. +358 9 686 0240 Eteläesplanadi 14, 00130 Helsinki, tel. +358 9 170/704 Pohjoisesplanadi 2, 00130 Helsinki, tel. +358 9 622 2317 Forum Shopping Mall, Mannerheimintie 20, 00100 Helsinki, tel. +358 9 694 1498 Hakanjemi Market Hall, 00530 Helsinki tel. +358 9 753 6549 Itäkeskus Shopping Mall, Itäkatu 1-5 a 27,

00930 Helsinki, tel. +358 9 323 1772

Factory shop, Kirvesmiehenkatu 7,

00810 Helsinki, tel. +358 9 758 7244 Espoo:

Kulttuuriaukio, 02100 Espoo, tel. +358 9 463 230

Vantaa:

Helsinki-Vantaa Airport 01530 Vantaa, tel. +358 9 870 2110

Humppila:

Factory shop, Humppilan Lasi, 31640 Humppila, tel. +358 3 437 8702

Joensuu:

Metropol Shopping Mall, Torikatu 29 80100 Joensuu, tel. +358 13 224 141

Jyväskylä:

Torikulma, Asemakatu 12, 40100 Jyväskylä, tel. +358 14 337 3400

Factory shop, Karhutie 1, 82500 Kitee, tel. +358 13 414 761

Kyvjärvi:

Factory shop, Paletti Shopping Mall, Vaasantie 2, 43700 Kyyjärvi, tel. +358 14 471 784

Trio Aleksanteri Shopping Mall, Aleksanterinkatu 18, 15140 Lahti, tel. +358 3 782 9455

Rovaniemi:

Sampokeskus, Koskikatu 17, 96200 Rovaniemi, tel. +358 16 346 844 Factory shop, Napapiirin Lasi, 96930 Napapiiri, tel. +358 16 356 1186

Sulkava:

Factory shop, Alanteentie 3, 58700 Sulkava, tel. +358 15 676 283

Tampere:

Koskikeskus Shopping Mall, 33100 Tampere, tel. +358 3 223 7627 Aleksanterinkatu 25, 33100 Tampere, tel. +358 3 222 9909

Sokos Department Store, Hämeenkatu 21, 33200 Tampere, tel. +358 10 765 2262

Turku:

Aurakatu 10, 20100 Turku, tel. +358 2 274 0900 Kristiinankatu 9, 20100 Turku, tel. +358 2 274 0915

Vaasa:

Rewell Center 125, Ylätori, 65100 Vaasa, tel. +358 6 312 4488

Factory shop, Palmroth Center, Pirkantie 26, 34800 Virrat, tel. +358 3 475 3490

Sweden

Stockholm:

Norrmalmstorg 4, 111 46 Stockholm, Sverige tel. +46 8 440 3275

SUBSIDIARIES

Finland

Grünstein Product Oy Tykistökatu 2 07900 Loviisa Finland Tel. +358 19 517 7740 Fax +358 19 532 169 Email: furs@grunsteinproduct.fi

Germany

Marimekko GmbH Rheinstrasse 19 60325 Frankfurt/Main Deutschland Tel. +49 69 749084 Fax +49 69 742643

Marimekko AB Årstaängsvägen 31 G 11760 Stockholm Sverige Tel. +46.8 7940730 Fax +46 8 7940739 Email: salesoffice@marimekko.se

AGENTS AND IMPORTERS

Australia

Ordal Australia Pty Ltd 362 Eastern Valley Way Chatswood NSW 2067 Australia Tel. +61 2 94170241 Fax +61 2 94170924 Importer: bed linen, bathroom textiles, cosmetic bags

Austria

Stoffe & So Jägerhausgasse 9, 2340 Mödling Österreich Tel. +43 2236 864864 Fax +43 2236 864777 Agent: interior textiles, bags

Denmark

Match Interiør Hovedgaden 69, 8220 Brabrand Danmark Tel. +45 86 26 16 11 Fax +45 86 26 16 31

Agent: bags, interior textiles

Japan

Chelsea International, Inc. 1-28-3, Higashi-Nakano, Nakano-ku Tokyo 164-0003 Japan Tel. +81 3 3364-4136 Fax +81 3 3364-4138 Importer: interior textiles

M-aalto Corporation Suzuki Honten Bldg. 2F 5-14-8, Ginza, Chuo-ku, Tokyo 104 Tel. +81 3 3541-1022 Fax +81 3 3541-1711

The Netherlands

Importer: clothing, bags

Bineke de Vries Agenturen Westereems 11, 8602 CR Sneek Nederland Tel. +3/1 515 430670 Fax +31 515 430735

Agent: clothing, bags, interior textiles

Norway

Artinteriør A/S Box 57, Skøyen, 0212 Oslo 2 Norge Tel. +47 22 51 61 50 Fax +47 22 52 31/45 Agent: clothing, bags, interior textiles

Brolin S.L Passeig Comte d'Egara, 2-4 Sot.C 08221 Terrassa (Barcelona) España Tei. +34 93 7837986 Fax +34 93 7837940 Agent: bags, interior textiles

Switzerland Schatulle

Rosshofgasse 15, 4051 Basel Schweiz Tel. +41 61 2614611 Fax +41 61 2610696 Agent: clothing, bags, interior textiles

Ù.K.

Scott Ranch Designs Ltd. Wakeners Wood Midhurst Road, Haslemere Surrey GU27 2PT United Kingdom Tel. +44 1428 652959 Fax +44 1428 645002 Importer: interior textiles

Wahlsten Ltd. 28 B Southampton Road London NW5 4JR United Kingdom Tel. +44/20 74853796 Fax +44 20 74853796 Agent: classic clothes and bags

U.Š.A. DelGreco Textiles Inc.

232 East 59th Street, Ground Floor New York, N.Y. 10022 USA Tel. +1 212 6885310 Fax +1 212 6885207 Importer: interior fabrics

LICENSING PARTNERS

Finland

Designor Oy Ab Hämeentie 135, 00560 Helsinki Finland Tel. +358 20 439 11 Fax +358 20 439 5180 Glassware

JL-Lasi Oy Lehmustie 2 11910 Riihimäki Finland Tel. +358 19 724 050 Fax +358 19 720 669 Glassware

Suomen Kerta Oy Runeberginkatu 25, 48200 Kotka Finland Tel. +358 5 350 4400 Fax +358 5 350 4450 Paper tablecloths and napkins

Japan

Nishikawa Sangyo Co. Ltd. 8-8 Tomizawa-cho Nihonbashi Chyo-ku Tokyo 103-0006 Japan Tel. +81 3 3664-8161 Fax +81 3 3663-9829 Bed linen, home textiles

U.S.A.

Crate & Barrel 725 Landwehr Road Northbrook, IL 60062 USA Tel. +1 847 2722888 Fax +1 847 2723607 Towels, table linen/umbrellas

DelGreço Textiles, Inc. 232 East 59th Street, Ground Floor New York, N.Y. 10022 USA Tel. +1 212 6885310 Fax +1 212 6885207

Imperial Home Decor Group 23645 Mercantile Road Cleveland, OH 44122 USA Tel. 1800 5376849 Fax +1 216 3785226

Wallpaper

Fabrics for outdoor use

Revman Industries, Inc. 1211 Avenue of the Americas 30th Floor New York, N.Y. 10036 USA Tel. +1 212 2780300 Fax +1 212 8408446 Bed linen, bathroom textiles

Sweet Potatoes Inc. 2390 Fourth Street Berkeley, CA 94710-2402 Tel. +1 510 9824600 Fax +1 510 9824651 Children's clothing

Representative in the United States

Donna Gorman, Inc. 1115 Weed Street New Canaan, CT 06840 USA/ Tel. +1 203 9723685 Fax +1 203 9723281

